

Maintenance department, Artificial neural network,  
Manufacturing companies

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## A MODEL FOR ASSESSING THE LEVEL OF AUTOMATION OF A MAINTENANCE DEPARTMENT USING ARTIFICIAL NEURAL NETWORK

### Abstract

*With regard to adapting enterprise to the Industry 4.0 concept, the first element should be the implementation and use of an information system within a manufacturing company. This article proposes a model, the use of which will allow the level of automation of a maintenance department to be forecast, depending on the effectivity of the use of the Manufacturing Executions System (MES) within a company. The model was built on the basis of the actual times of business processes completed which were supported by MES in the maintenance departments of two manufacturing enterprises using artificial neural network. As a result of research experiments, it was confirmed that the longer the time taken to complete business processes supported by MES, the higher is the degree of automation in a maintenance department.*

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## 1. INTRODUCTION

Maintenance services are now an important element in the structure of a manufacturing company, since there is a need to adapt the operation of companies to the requirements of the Industry 4.0 concept. One of the elements of the “Industry 4.0” concept is the so-called “*smart factory*”, which seeks to automate processes within an enterprise, particularly production processes which require special maintenance procedures which, in turn should be supported by an IT system. Within this context, developments, such as Industry 4.0 and information technology offer great potential (Seitz & Nyhuis, 2015).

The aim of the article is to build a model for assessing the degree of automation in a maintenance department, using artificial neural network (model AC-MD) based on an example using Manufacturing Executions Systems (MES). The implementation of MES in the maintenance department of a manufacturing company provides information that allows production operations to be optimised; at the same time, MES is used to support activities carried out in the maintenance department of production enterprises (Jacobson, Masson, Smith & Souza, 2005; Jacobson & Masson, 2006).

Good examples are to be found in the literature, on the use of artificial neural network in maintenance, for the monitoring of such as tool wear, diagnosing vibration in machining systems, in the thermal analysis of machines, in analysing other malfunctions affecting production, not to mention the geometrical analysis of the product as well as the diagnostics of the finished product (Gawlik & Kielbus, 2012). The AC-MD model was built using artificial neural network on account of their usefulness both in reactive and preventive maintenance and, finally, in predictive maintenance.

Model AC-MD was formulated based on the real data, obtained from the maintenance departments of two, automotive industry companies. In the first manufacturing company analysed, workers at the strategic, tactical and operational levels in the maintenance department service 380 machines while in the second, the workers service 20 machines. For the purposes of the analysis, the time taken by the employees to perform the actions using MES, was adopted.

## 2. APPLICATION OF ARTIFICIAL NEURAL NETWORK IN MAINTENANCE

The automation of manufacturing processes, together with the minimisation of costs, (Wu, Tian & Chen, 2013) the shortening of production cycles and a reduction in the size of inventories, has improved the importance of repairs and maintenance as a service function of companies (Bojar & Żółtowski, 2011). This aspect of a company's operation is an important element in the development of a company in accordance with the Industry 4.0 concept. Ensuring continuity

of the production process and the desired quality of manufactured products, requires the use of appropriate tools to supervise the condition of the machines and technical devices (Kosicka, Mazurkiewicz & Gola, 2016). The solution is the implementation of IT systems in maintenance departments, which support activities implemented at the operational, tactical and strategic levels. An example of an IT system that is used in a maintenance department is MES. MES systems enable the effective collection of data and information from business processes in real time; this data and information is collated in the production and maintenance departments and then subsequently transferred to other completed processes in the enterprise. Data and information on production can only be collected directly from machines and from employees working in production and maintenance departments.

The difficulty in applying the MES system is to assess whether the use of this system by employees is effective and whether it contributes to an increase in the degree of automation of a department. Does the application of MES allow the company to adapt to the requirements of Industry 4.0?

We are, therefore, looking for a model for assessing the degree of automation in a maintenance department, the use of which will allow an increase in efficiency in a company, when using the MES system.

Artificial neural network for the construction of the AC-MD model was selected. The operation of artificial neural network is based on the classification and generalisation of individual features or facts; their use is particularly justified in the case of the high complexity of a problem with little knowledge of the rules (Gawlik & Kielbus, 2012). The use of neural network may refer, for example, to the problems of classifying or predicting time data for individual tasks. Examples of the use of artificial neural network for the parallel processing of data in real-time control systems (Wu, Tian & Chen, 2013; Li, Wang & Wang, 2017) indicate the validity of their use in the AC-MD model. In addition, examples of using artificial network for the purpose of identifying and forecasting the wear of machine elements or of the thermal distortion of grinders were found, as well as in the geometric identification of wear indicators, in such as the blades and the surface layer of an object. (Gawlik & Kielbus, 2012; Wu, Tian & Chen 2013). With regard to the possibility of using artificial neural network in maintenance, additional examples of models were found, *viz.*, the analysis of the wear patterns of circular saw blades, forecasting the course of the abrasive wear of cutting tools' blades (Gawlik & Kielbus, 2012), the grouping of machine construction elements (Lipski & Pizoń, 2014), infrared thermography for the detection of defects in elements (Huda & Taib, 2013) and the monitoring of the operation of ship machinery (Raptodimos & Lazakis, 2016).

### 3. MODEL AC-MD

Building an AC-MD model, using the artificial neural network, requires real input data to be obtained, regarding the realisation of selected business processes in the maintenance department of manufacturing enterprises. The following business processes were carried out in those departments whose execution times were defined over the course of one working week [in minutes] on three levels of management, namely, the strategic, tactical and operational levels. The activities designated were performed, either with the support of the MES system (*either partially or fully*), or without the support of the MES system, respectively at the three levels defined (Table 1):

**Tab. 1. Activities carried out in the maintenance department of manufacturing companies**

|     | Business processes                                                                 | Time taken up by activities over a week: Manufacturing company 1 |                |                   | Time taken up by activities over a week: Manufacturing company 2 |                |                   |
|-----|------------------------------------------------------------------------------------|------------------------------------------------------------------|----------------|-------------------|------------------------------------------------------------------|----------------|-------------------|
|     |                                                                                    | strategic level                                                  | tactical level | operational level | strategic level                                                  | tactical level | operational level |
| 1.  | Making entries in the records regarding the inspection of equipment/machines       |                                                                  | 100            | 100               |                                                                  | 25             | 25                |
| 2.  | Making entries in the records regarding the testing/tuning of devices and machines |                                                                  | 100            | 50                |                                                                  | 5              | 5                 |
| 3.  | Order management                                                                   | 100                                                              | 30             |                   | 100                                                              | 50             |                   |
| 4.  | Tracking the status of devices/machines in real time (on-line)                     | 50                                                               | 50             | 50                | 40                                                               | 50             | 25                |
| 5.  | Reporting the demand for external service                                          | 30                                                               | 20             |                   | 50                                                               | 30             |                   |
| 6.  | Monitoring/Tracking schedule/Production planning                                   | 10                                                               | 20             | 25                | 10                                                               | 20             |                   |
| 7.  | Planning downtime                                                                  | 10                                                               | 20             |                   | 30                                                               | 30             |                   |
| 8.  | Identification of bottlenecks on each machine/device                               | 30                                                               | 60             | 100               | 40                                                               | 50             | 60                |
| 9.  | Registering parts/consumables for equipment/ machines                              |                                                                  | 30             | 100               |                                                                  | 50             | 60                |
| 10. | Monitoring repairs to equipment/machines                                           | 50                                                               | 20             |                   | 55                                                               | 50             | 40                |
| 11. | Review of technical documentation                                                  | 30                                                               | 50             | 50                | 35                                                               | 50             | 30                |
| 12. | Checking the availability of parts in the warehouse                                | 50                                                               | 50             | 50                | 55                                                               | 50             | 60                |

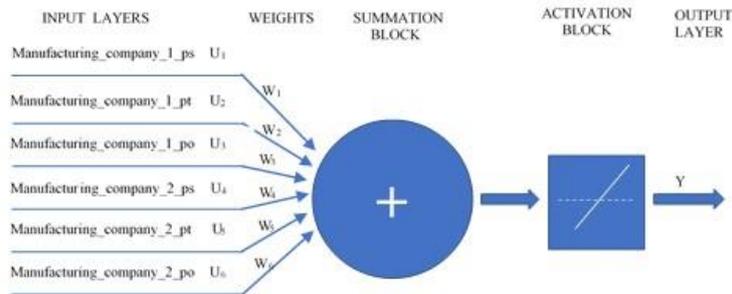
**Tab. 1. Activities carried out in the maintenance department – continued**

|     |                                                                                           |     |     |     |     |     |     |
|-----|-------------------------------------------------------------------------------------------|-----|-----|-----|-----|-----|-----|
| 13. | Reporting the demand for parts/consumables                                                | 100 | 150 | 50  | 80  | 75  | 40  |
| 14. | Recording/making a selection from the list of actions performed                           | 50  | 50  | 50  | 45  | 50  | 60  |
| 15. | Entering the write-up for devices/machines                                                | 25  | 50  | 50  | 25  | 50  | 30  |
| 16. | Recording the withdrawal of equipment/ machines from service                              | 1   | 8   |     | 5   | 10  |     |
| 17. | Reporting the availability for work of repaired devices/machines, <i>post</i> overhaul    | 100 | 60  | 50  | 60  | 50  | 70  |
| 18. | Simulation of re-tooling devices, machines/ production lines                              | 60  | 8   | 120 | 120 | 150 | 150 |
| 19. | Generating reports for machines/devices                                                   | 100 | 20  |     | 70  | 25  |     |
| 20. | Signalling the downtime of equipment/machines                                             | 50  | 20  | 50  | 70  | 10  | 10  |
| 21. | Informing about failure/blockages                                                         | 10  | 25  | 20  | 15  | 10  | 10  |
| 22. | Signalling/informing about the availability of equipment/machines/ production line        | 50  | 50  | 50  | 60  | 10  | 10  |
| 23. | Conducting on-line/video training                                                         | 30  | 40  |     | 20  | 30  |     |
| 24. | Training planning                                                                         | 3   |     |     | 5   |     |     |
| 25. | Monitoring of training                                                                    | 8   | 5   |     | 10  | 10  |     |
| 26. | Human resources planning                                                                  | 3   | 30  |     | 50  | 40  |     |
| 27. | Creating procedures                                                                       | 15  | 20  |     | 20  | 30  |     |
| 28. | Reporting/signalling improvements, such as modernisation, improvement of machines/devices | 60  | 60  | 50  | 60  | 60  | 40  |
| 29. | Reporting/signalling solutions to improve work (e.g. information flow)                    | 30  | 30  | 50  | 40  | 50  | 40  |
| 30. | Notification by SMS or e-mail about planned, preventive maintenance/repairs               | 10  | 10  | 6   | 15  | 10  | 20  |
| 31. | Generating the alarm manually on failure                                                  | 10  | 10  | 12  | 8   | 15  | 20  |

**Tab. 1. Activities carried out in the maintenance department – continued**

|     |                                                                                           |     |     |     |     |     |    |
|-----|-------------------------------------------------------------------------------------------|-----|-----|-----|-----|-----|----|
| 32. | Generating the alarm automatically on failure                                             | 10  | 15  | 5   | 12  | 15  | 15 |
| 33. | Notification by SMS/e-mail of a failure                                                   | 10  | 20  | 15  | 15  | 30  | 20 |
| 34. | Implementing improvement solutions (e.g. modernisation, improvement of machines, devices) | 60  | 60  | 100 | 40  | 50  | 20 |
| 35. | Implementing solutions that improve work (e.g. information flow)                          | 30  | 20  |     | 40  | 50  |    |
| 36. | Monitoring the technical testing of equipment/machines                                    | 15  | 30  | 25  | 10  | 15  |    |
| 37. | Running a repairs calendar                                                                | 25  | 100 |     | 15  | 20  |    |
| 38. | Access from the console to the desktop of another level                                   | 15  | 15  |     | 10  | 15  |    |
| 39. | Monitoring MTTR indicator (Mean Time to Repair)                                           | 20  |     |     | 25  | 50  |    |
| 40. | Monitoring MTTF indicator (Mean Time to Failure)                                          | 20  |     |     | 30  | 50  |    |
| 41. | Monitoring MTBF indicator (Mean Time Between Failures)                                    | 20  |     |     | 30  | 50  |    |
| 42. | Analysis of the availability of a device/ machine                                         | 20  |     |     | 20  |     |    |
| 43. | Monitoring the OEE indicator (Overall Equipment Effectiveness)                            | 15  |     |     | 60  |     |    |
| 44. | Analysis of costs in a maintenance department                                             | 15  |     |     | 60  |     |    |
| 45. | Recording accidents at work                                                               |     |     |     | 30  |     |    |
| 46. | Archiving data                                                                            | 100 | 100 | 25  | 180 | 120 | 10 |

To build the AC-MD model, an artificial, neural network with a linear, activation function was used. Weighting factors were determined, in the neuron training process, by supervised learning. To generate the neural network, **Matlab R2018a** was used with the built-in Neural Network Tool. The model of the neural network used in the study is shown in Fig. 1.



**Fig. 1. Model of the neural network applied, based on a linear neuron ( $W_1...W_6$  – weights;  $Y$  – level of automation of a maintenance department at the strategic, tactical and operational level in a company)**

Based on the data analysed by the neural network with a linear activation function, the following AC-MD model was obtained.:

$$Y = 0,0294 \times P_1 + 0,1756 \times P_{17} + (-0,0201) \times P_{18} + (-0,2453) \times P_{20} + 0,0020 \times P_{34} + 0,1104 \times P_{46} \quad (1)$$

- where:  $P_1$  – business process: making entries in the records upon the inspection of equipment/machines,  
 $P_{17}$  – business process: reporting the availability for work of repaired devices/machines, *post* overhaul,  
 $P_{18}$  – business process: simulation of re-tooling devices, machines/production lines,  
 $P_{20}$  – business process: signalling equipment/machine downtime,  
 $P_{34}$  – business process: implementing improvement solutions (e.g. modernisation, improvement of machines, devices),  
 $P_{46}$  – business process: archiving data.

The AC-MD model includes business processes in a production enterprise, the implementation of which, influences the level of a maintenance department's automation index. It seems that these processes should be performed in an enterprise using the MES system and therefore their weekly time, performed with the support of the MES system should be increased. In order to verify the AC-MD model obtained, research experiments were carried out.

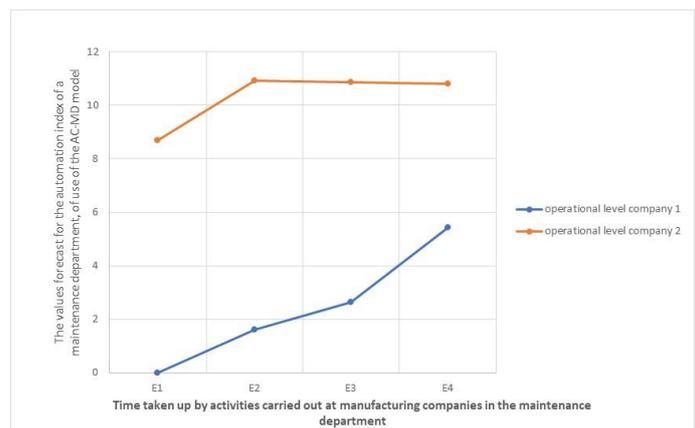
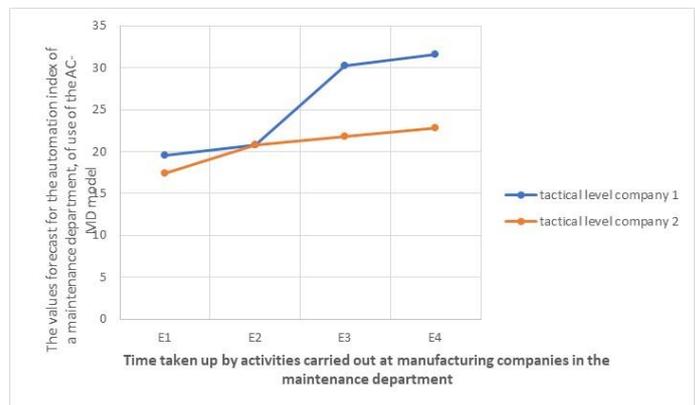
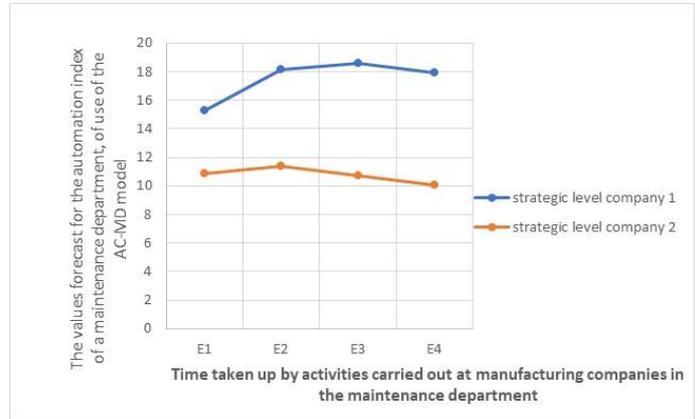
#### 4. THE USE OF THE AC-MD MODEL

In order to find the answer to the question as to whether any increase in the use of the MES system in completing activities carried out in a maintenance department has any influence on the increase of the degree of automation of that maintenance department, the following working times were taken over the period of one working week [in minutes], Table 2.

**Tab. 2. Time taken to complete activities carried out at manufacturing companies in a maintenance department – experimental data**

|    | Business processes                                                                                              | Time taken up by activities over a week:<br>Manufacturing company 1 |                |                   | Time taken up by activities over a week:<br>Manufacturing company 2 |                |                   |
|----|-----------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------|----------------|-------------------|---------------------------------------------------------------------|----------------|-------------------|
|    |                                                                                                                 | strategic level                                                     | tactical level | operational level | strategic level                                                     | tactical level | operational level |
| E1 | <i>P</i> <sub>1</sub> – Making entries in the records on the inspection of equipment/machines                   |                                                                     | 100            | 100               |                                                                     | 25             | 25                |
| E2 |                                                                                                                 |                                                                     | 120            | 120               |                                                                     | 40             | 40                |
| E3 |                                                                                                                 |                                                                     | 140            | 140               |                                                                     | 60             | 60                |
| E4 |                                                                                                                 |                                                                     | 160            | 160               |                                                                     | 80             | 80                |
| E1 | <i>P</i> <sub>17</sub> – Reporting the availability for work of repaired devices/machines, <i>post overhaul</i> | 100                                                                 | 60             | 50                | 60                                                                  | 50             | 70                |
| E2 |                                                                                                                 | 120                                                                 | 80             | 70                | 80                                                                  | 70             | 90                |
| E3 |                                                                                                                 | 140                                                                 | 120            | 90                | 100                                                                 | 90             | 110               |
| E4 |                                                                                                                 | 160                                                                 | 140            | 120               | 120                                                                 | 110            | 130               |
| E1 | <i>P</i> <sub>18</sub> – Simulation of re-tooling devices, machines/production lines                            | 60                                                                  | 8              | 120               | 120                                                                 | 150            | 150               |
| E2 |                                                                                                                 | 80                                                                  | 20             | 140               | 140                                                                 | 170            | 170               |
| E3 |                                                                                                                 | 100                                                                 | 40             | 160               | 160                                                                 | 190            | 190               |
| E4 |                                                                                                                 | 120                                                                 | 40             | 180               | 180                                                                 | 210            | 210               |
| E1 | <i>P</i> <sub>20</sub> – Signalling equipment/machine downtime.                                                 | 50                                                                  | 20             | 50                | 70                                                                  | 10             | 10                |
| E2 |                                                                                                                 | 60                                                                  | 40             | 70                | 90                                                                  | 20             | 20                |
| E3 |                                                                                                                 | 80                                                                  | 40             | 90                | 110                                                                 | 40             | 40                |
| E4 |                                                                                                                 | 100                                                                 | 60             | 110               | 130                                                                 | 60             | 60                |
| E1 | <i>P</i> <sub>34</sub> – Implementing improvements, such as, modernisation, improvement of machines, devices    | 60                                                                  | 60             | 100               | 40                                                                  | 50             | 20                |
| E2 |                                                                                                                 | 80                                                                  | 80             | 120               | 60                                                                  | 70             | 30                |
| E3 |                                                                                                                 | 100                                                                 | 100            | 140               | 80                                                                  | 90             | 50                |
| E4 |                                                                                                                 | 120                                                                 | 100            | 160               | 100                                                                 | 110            | 70                |
| E1 | <i>P</i> <sub>46</sub> – Archiving data                                                                         | 100                                                                 | 100            | 25                | 180                                                                 | 120            | 10                |
| E2 |                                                                                                                 | 120                                                                 | 120            | 50                | 200                                                                 | 140            | 20                |
| E3 |                                                                                                                 | 140                                                                 | 140            | 70                | 210                                                                 | 160            | 30                |
| E4 |                                                                                                                 | 150                                                                 | 160            | 90                | 220                                                                 | 180            | 40                |

Based on the data (Table 2), the values forecast for the automation index of a maintenance department, were calculated (Figure 2).



**Fig. 2. The values forecast for the automation index of a maintenance department, at the strategic, tactical and operational level of use of the AC-MD model**

Based on the data, it was found that the processes of making entries into records regarding the inspection of equipment and machines; the reporting of the availability for work of repaired devices and machines, *post* overhaul; the simulation of re-tooling devices, machines and production lines; the signalling of equipment and machine downtime; the implementation of improvements, such as modernisation and the improvement of machines, devices and archiving data, all have a significant impact on the level of the automation index in a maintenance department. In addition, the more these processes are supported by the MES system, the higher is the level of the automation of the whole department. Thus, increasing efficiency by implementing the use of MES, in a maintenance department, should be the first step in preparing an enterprise to implement the Industry 4.0 concept.

## 5. CONCLUSIONS

The article presents that the implementation and effective use of the **MES** system in a production company in a maintenance department can lead to an increase in the level of automation of the whole department. In further work, the authors will present IT tools and their application in the production enterprise which will allow the company to forecast the effects of investing in the implementation of the **Industry 4.0** concept.

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